

## Relations of Job Stress, Burnout, Mindfulness and Job Satisfaction of Clinical Nurses

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### Abstract

*The study was conducted to determine the differences of the research variables according to general characteristics of clinical nurses and to understand the factors affecting the job satisfaction of clinical nurses in Korea. Subjects were 330 clinical nurses. The results are as shown below; job stress and burnout were different according to age groups, level of education, work units, current positions, and clinical careers. For mindfulness, differences were found according to age groups, level of education, and current positions. For job satisfaction, differences were found according to age groups, level of education, work unit, current positions*

*There was positive influence between job satisfaction and mindfulness, but both job stress and burnout were negative influences. The findings of this study implied that mindfulness had a positive impact, but job stress and burnout had a negative impact, on job satisfaction.*

**Keywords:** Nurse, Job Stress, Job Satisfaction, Mindfulness, Burnout

## 1. Introduction

In order for hospitals to provide the best medical care, job satisfaction of clinical nurses must be carefully considered, since clinical nurses have the most interaction with patients. The quality of clinical nurses' work environment is believed to affect quality of patient care, to a greater extent than that of a positive working attitude. However, it has been reported that nurses tend to experience more work-related stress compared with other occupations, due to growing demand for quality as well as quantity in medical services, and due to the complexity of maintaining relationships with people of varying professions [1]. This stress generates negative job attitudes among nurses, and affects quality of medical service, which subsequently increases the rate of nursing errors, decreases patient satisfaction [2], and causes symptoms of burnout among nurses. Mindfulness in such circumstances lowers resistance to change in response to stressful situations, and facilitates cessation of dysfunctional behavior patterns [3]. In extant research nurse burnout has shown positive correlation with job stress and negative correlation with job satisfaction [4,5]. By contrast, mindfulness meditation is negatively correlated with job stress [1]. The purpose of this study is to investigate the effects of job stress, burnout, and mindfulness meditation on nurses' job satisfaction, and to obtain preliminary data regarding increasing job satisfaction of nurses.

## 2. Methodology

### 2.1. Research Design and Subjects

A descriptive design was used in the research, and subjects were clinical nurses of two general hospitals in Seoul who wanted to participate in this study.

## 2.2. Measurements

To measure the interest in scientific learning, this study applied the Job Stress questionnaire[6], consisting of 30 questions using the five-step Likert scale. The Cronbach's  $\alpha$  of this study was .921. For measurement of burnout, we adapted the questionnaire developed by Pines, Aronson and Kafry[7], consisting of 20 questions and is also a five-step Likert scale. The Cronbach's  $\alpha$  of this study was .962. For measurement of mindfulness, we adapted the questionnaire for mindfulness developed by Park[8], consisting of 20 questions using the five-step Likert scale. The Cronbach's  $\alpha$  of this study was .912. For measurement of job satisfaction we adapted the questionnaire for job satisfaction developed by Paula, Eugene, Dinah[9] consisting of 20 questions using the five-step Likert scale. The Cronbach's  $\alpha$  of this study was .734.

## 2.3. Data Processing

The SPSS WIN 20.0 program, using frequency, percentages, t-test, ANOVA, and Scheffe test for post hoc, was used for statistical processing of data collected in this study.

## 3. Results

### 3.1. Characteristics of the Subjects

The subjects were almost all women, 90.3% (298); when the age ranges were checked, the 20<sup>th</sup> age group was the largest group, 54.5% (180), and average age was  $31.2 \pm 8.4$  years old. In education, diploma was the largest group, 57.3% (189). Current positions were 79.1% (261) of staff nurses, average clinical experience was  $5.9 \pm 3.4$  years. <Table 1>.

**Table 1. General Characteristics of Participants**

Variables	Categories	n	%	M $\pm$ SD
Gender	Female	298	90.3	
	Male	32	9.7	
Age	20~29	180	54.5	31.2 $\pm$ 8.4
	30~39	84	25.5	
	40~49	47	14.2	
	$\geq 50$	19	5.8	
Level of education	Junior college	189	57.5	
	University	119	36.1	
	Graduate school or above	21	6.4	
Work unit	Inpatient	196	59.7	
	Outpatient	30	9.4	
	Special	102	30.9	
Current position	Staff nurse	261	79.1	
	Charge nurse	44	13.3	
	$\geq$ Head nurse	25	7.6	
Clinical career (years)	Less than 3	113	34.4	5.9 $\pm$ 3.4
	More than 3 less than 5	74	22.6	
	More than 5	142	43.0	

### 3.2. Means of Job Stress, Burnout, Mindfulness and Job Satisfaction

When we checked the means, firstly, mean of Job stress was  $2.87 \pm 0.48$ , burnout was  $3.06 \pm 0.61$ , mindfulness was  $3.91 \pm 0.59$  and job satisfaction was  $2.86 \pm 0.39$  <Table 2>.

**Table 2. Means of Research Variables**

Variables	Sub-dimensions	Mean	SD
Job stress	Total	2.87	0.48
	Work load	3.37	0.75
	Role conflict	3.25	0.71
	Professional conflict	2.93	0.71
	Conflict of staff	2.44	0.62
	Conflict of senior	2.46	0.69
	Lack of knowledge technology	2.83	0.51
Burnout	Total	3.06	0.61
	Physical area	3.51	0.71
	Emotional area	2.96	0.67
	Mental area	2.76	0.62
Mindfulness	Total	3.91	0.59
	Present awareness	4.10	0.68
	Concentration	3.93	0.69
	Non-judgement acceptance	3.97	0.69
	De-centered attention	3.65	0.80
Job satisfaction	Total	2.86	0.39
	Professional position	3.06	0.52
	Pay	1.88	0.81
	Work requirement	2.98	0.51
	Autonomy	3.20	0.81
	Administrative matters	2.90	0.60
	Interactional relationship	2.86	0.55

### 3.3 Differences of Research Variables According to the General Characteristics

The differences of research variables according to the general characteristics were as follows.

First, in measurement of job stress, significant differences were observed between the 20<sup>th</sup> and 40<sup>th</sup> age groups ( $F=3.25, p=.022$ ); in education level, there were significant differences in BS, diploma, and MS degree ( $F=3.08, p=.048$ ), in order. In comparison of the working units, there were significant differences among general wards, special unit, outpatient department, in order ( $F=14.87, p<.001$ ), and in positions, staff nurses were significantly higher than charge nurses ( $F=3.43, p=.033$ ).

For burnout, there were significant differences in the 20<sup>th</sup> and 30<sup>th</sup> age groups compared with the 40<sup>th</sup> and 50<sup>th</sup> age groups ( $F=17.90, p<.001$ ). For education level, diploma and BS group were significantly higher than MS group ( $F=9.97, p<.001$ ). In comparison of working units, general ward nurses were significantly higher than special parts ( $F=5.03, p=.007$ ), in case of position, staff nurses were significantly higher than the charge and head nurses groups ( $F=14.64, p<.001$ ), when

comparing clinical experiences, the below 5 years group was significantly higher than the above 5 years group ( $F=10.26, p<.001$ ).

Mindfulness according to general characteristics was as follows. First, men were significantly higher than women ( $t=-.79, p=.006$ ). There were significant differences among the age groups ( $F=3.6, p=.014$ ), in education level, BS group was higher statistically than the diploma group ( $F=4.76, p=.009$ ). In position, there were statistically significant differences among positions, but "post hoc could not be determined ( $F=3.36, p=.036$ )

For job satisfaction, there were significant differences between the 40<sup>th</sup>, 50<sup>th</sup> age group and 20<sup>th</sup> ( $F=9.24, p<.001$ ). For education level, diploma and BS group were significantly lower than MS group ( $F=6.33, p=.002$ ). In comparison of working units, general ward nurses were significantly lower than outpatient, special parts ( $F=6.62, p=.002$ ), in case of position, charge nurses were significantly higher than staff nurse group ( $F=9.29, p<.001$ ), when comparing clinical experiences, the below 3 years, and above 5 years group were significantly higher than the 3-5 years group ( $F=10.00, p<.001$ ).<Table 3>.

**Table 3. Differences of Research Variables According to General Characteristics of Participants (N=330)**

Variables	Items	Job stress		Burnout		Mindfulness		Job Satisfaction	
		Mean (SD)	t/F(p) Scheffe	Mean (SD)	t/F(p) Scheffe	Mean (SD)	t/F(p) Scheffe	Mean (SD)	t/F(p) Scheffe
Gender	Female	2.88 (0.48)	.56 (.811)	3.07 (0.61)	.83 (.545)	3.90 (0.56)	-.79 (.006)	2.86 (0.39)	-.96 (.716)
	Male	2.83 (0.52)		2.97 (0.59)		4.10 (0.79)		2.93 (0.38)	
Age(yr)	a. 20~29	2.92 (0.47)		3.20 (0.50)		3.88 (0.58)		2.78 (0.36)	
	b. 30~39	2.87 (0.50)	3.25 (.022)	3.09 (0.64)	17.90 (<.001)	3.84 (0.58)	3.58 (.014)	2.87 (0.33)	9.24 (<.001)
	c. 40~49	2.69 (0.50)	a>c	2.68 (0.69)	a,b>c,d	4.05 (0.66)		3.05 (0.43)	a<c,d
	d. ≥50	2.75 (0.43)		2.45 (0.52)		4.25 (0.40)		3.12 (0.54)	
Level of Education	a. Junior college	2.85 (0.45)		3.13 (0.54)		3.83 (0.55)		2.83 (0.36)	
	b. University	2.9 3(0.52)	3.07 (.048)	3.03 (0.66)	9.97 (<.001)	4.01 (0.65)	4.76 (.009)	2.88 (0.38)	6.33 (.225)
	c. Above graduate School	2.66 (0.57)		2.52 (0.70)	a,b>c	4.09 (0.54)	a<b	3.14 (0.54)	a,b<c
Work unit	a. Inpatient	2.97 (0.44)		3.14 (0.60)		3.88 (0.59)		2.80 (0.36)	
	b. Outpatient	2.52 (0.41)	14.87 (<.001)	2.84 (0.69)	5.03 (.007)	3.96 (0.69)	.53 (.587)	3.02 (0.37)	6.62 (.002)
	c. Special	2.77 (0.53)	a>b>c	2.97 (0.59)	a>b	3.95 (0.57)		2.94 (0.42)	a<b,c
Current position	a. Staff nurse	2.90 (0.49)	3.43 (.033)	3.15 (0.56)	14.64 (<.001)	3.87 (0.59)	3.36 (.036)	2.82 (0.36)	

	b.Charge nurse	2.70 (0.42)	a>b	2.67 (0.67)	a>b,c	4.10 (0.53)		3.08 (0.42)	9.29 (<.001)
	c.≥Head nurse	2.83 (0.47)		2.80 (0.68)		4.02 (0.62)		2.95 (0.45)	a<b
Clinical career(yr)	a. <3	2.91 (0.48)	3.70	3.11 (0.55)	10.26	3.87 (0.59)	1.76	2.86 (0.35)	
	b. 3≤ -<5	2.95 (0.49)	(.026)	3.27 (0.53)	(<.001)	3.84 (0.55)	(.174)	2.71 (0.34)	10.00 (<.001)
	c. ≥ 5	2.78 (0.47)		2.90 (0.66)	a,b>c	3.98 (0.61)		2.95 (0.41)	a,c>b

### 3.4 Correlations among the Variables

The correlations of variables were as follows: job stress with burnout was  $r=.576(p<.001)$ , job stress with mindfulness was  $r=-.279(p<.001)$ , job stress with job satisfaction was  $r=-.530(p<.001)$ , burnout with mindfulness was  $(r=-.415(p<.001))$ , burnout with job satisfaction was  $r=-.669(p<.001)$ , and job satisfaction with mindfulness was  $r=.171(p=.002)$  <Table 4>.

**Table 4. Correlations among the Variables**

	Job stress r(p)	Burnout r(p)	Mindfulness r(p)
Job stress	1		
Burnout	.576(<.001)	1	
Mindfulness	-.279(<.001)	-.415(<.001)	1
Job satisfaction	-.530(<.001)	-.669(<.001)	.171(.002)

### 3.5. Factors Predicting Job Satisfaction

In the results of hierarchical regressions, job satisfaction was most influenced by burnout, followed by job stress and mindfulness. The three variables, that is, burnout, job stress, and mindfulness explained 52.0 percent. <Table 5>.

**Table 5. Factors Predicting Job Satisfaction**

Model	Model 1		Model 2		Model 3		Model 4	
	$\beta$	t(p)	$\beta$	t(p)	$\beta$	t(p)	$\beta$	t(p)
Constant								
Age	.39	4.52 (<.001)	.30	3.89 (<.001)	.12	1.76 (.079)	.13	1.80 (.072)
Level of education University	-	-.458 (.647)	.04	.89 (.375)	.01	.22 (.830)	.03	.67 (.503)
Graduate school above	.10	1.55 (.121)	.08	1.43 (.151)	.03	.69 (.493)	.03	.71 (.477)
Work unit Outpatient unit	.10	1.82 (.069)	-	-.27 (.791)	.013	.30 (.761)	.01	.13 (.893)
Special unit	.10	1.73 (.077)	.03	.57 (.571)	.04	.86 (.390)	.03	.82 (.413)
Position Charge nurse	.02	0.32 (.752)	.01	.21 (.834)	-.01	-.16 (.876)	-.01	-.10 (.922)
Head nurse	-	-2.48 (.014)	-	-1.96 (.051)	-.08	1.45 (.148)	-.08	-1.41 (.157)

Career	-	-3.61	-	-3.44	-	-2.51	-	-2.46
More than 3 less than 5	.21	(<.001)	.18	(.001)	-.12	(0.12)	-.11	(.014)
More than 5	-	-1.97	-	-2.01	-.07	-1.07	-.07	-1.12
	.15	(.049)	.14	(.044)		(.285)		(.263)
Job stress			-	-9.83	-.21	-4.12	-.23	-4.45
			.47	(<.001)		(<.001)		(<.001)
Burnout					-.50	-9.27	-.55	-9.98
						(<.001)		(<.001)
Mindfulness							.15	3.32
								(.001)
R <sup>2</sup> (Adj R <sup>2</sup> )	.174	(.150)	.368	(.348)	.503	(.486)	.520	(.502)
F(p)	7.42	(<.001)	18.36	(<.001)	29.01	(<.001)	28.36	(<.001)

#### 4. Discussion

The average job stress score of nurses participating in this study was 2.87, less than the average of 3.33–3.37 reported by Han et al. [10]. We consider this difference to be the result of variation between participant groups and variation in the days on which measurements were made; these factors require investigation by the nursing organizations. Regarding burnout, in our study the average score was 3.06, greater than the score of 2.98 obtained from measurements of nursing professionals conducted by Insurance Review Nurses [11]. A wide range of factors is likely responsible for this variation between results; one may be varying levels of job satisfaction between advanced practice nurses, who perform professional nursing practice, and general practice nurses, who provide nursing care to diverse and complex cases. Studies comparing these two groups of nurses are therefore needed to confirm these results. By contrast, the average mindfulness meditation score obtained in this study was 3.91, which is less than the average score of 4.09 reported elsewhere [1]. Mindfulness meditation immediately decreases negative emotional response and increases cognitive assessment scores; these effects facilitate the cessation of dysfunctional behavior patterns in stressful situations [12]. Current research therefore stresses the importance of mindfulness training programs to increasing nurses' job satisfaction.

Regarding differences in job stress according to general characteristics, we found significant differences depending on age, educational level, department, position, and clinical experience. Regarding age, nurses in their twenties had significantly higher job stress scores than those in their forties. This result may suggest that nurses in their twenties experience higher workload. However, this contrasts with a study by Han et al. [10], who found that job stress increases with increasing age. This finding may be due to differences in the characteristics of jobs performed by different age groups; nonetheless, this issue requires further investigation. Regarding burnout scores according to general characteristics, statistically significant differences were found depending on age, educational level, department, position, and clinical experience. That is, general nurses in their twenties and thirties, those with a vocational degree, those working in general wards, compared to those with more than 5 years of experience had higher burnout scores. These results are similar to those of Kwon & Lee, who used the same instrument [4]. Therefore, programs and research should be implemented and conducted to reduce clinical nurses' burnout rates. In particular, nurses with less experience and of lower position experience greater loss of clinical problem-solving ability, and engage in more trial-and-error behavior, which promotes burnout. Thus, development of programs to prevent burnout resulting from work experience or position is vital. Conversely, nurses who were male, in their fifties, had a bachelor's degree, head nurses, and nurses with five or more years of working experience had greater mindfulness scores; this result was similar to that of Oh & Koh [1]. However, since few studies have examined mindfulness in clinical nurses, this topic should be the subject of detailed future investigation.

Finally, job satisfaction was most influenced by burnout, followed by job stress and mindfulness. The three variables (burnout, job stress, and mindfulness) explained 52.0 percent. The findings of this study suggested that mindfulness had a positive impact, but job stress and burnout had a negative impact on job satisfaction. Based on these findings, various types of solutions to increasing job satisfaction of clinical nurses should be developed and administered. It also suggested that consistent and various further studies on mindfulness as a solution should be conducted.

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